



## Barbican Centre Board

**Date:** WEDNESDAY, 21 SEPTEMBER 2016  
**Time:** 1.45 pm  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy John Tomlinson (Chairman)  
Deputy Dr Giles Shilson (Deputy Chairman)  
Deputy John Bennett  
Lucy Frew  
Stuart Fraser  
Russ Carr  
Tom Hoffman  
Emma Kane  
Roly Keating  
Vivienne Littlechild  
Deputy Catherine McGuinness  
Sir Brian McMaster  
Wendy Mead  
Cllr Guy Nicholson  
Trevor Phillips  
Judith Pleasance  
Keith Salway  
Tom Sleigh

**Enquiries:** Gregory Moore  
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Lunch will be served in the Guildhall Club at 1pm  
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell  
Town Clerk and Chief Executive

## **AGENDA**

**A number of items on the agenda have already been considered by the Board's Finance Committee and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (\*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.**

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **A) BOARD MINUTES**

To approve the public minutes and summary of the Barbican Centre Board meeting held on 13 July 2016.

**For Decision**  
(Pages 1 - 6)

**B) MINUTES OF THE FINANCE COMMITTEE**

To receive the public minutes and summary of the Finance Committee of the Barbican Centre Board meeting held on 12 September 2016 (to follow).

**For Information**

4. **OUTSTANDING ACTIONS AND WORKPLAN**

Report of the Town Clerk.

**For Information**  
(Pages 7 - 10)

5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**

Report of the Managing Director.

**For Information**  
(Pages 11 - 22)

6. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

7. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

8. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act

**For Decision**

9. **A) NON-PUBLIC BOARD MINUTES**

To agree the non-public Minutes of the Barbican Centre Board meeting held on 13 July 2016.

**For Decision**  
(Pages 23 - 26)

**B) NON-PUBLIC MINUTES OF THE FINANCE COMMITTEE**

To receive the non-public minutes of the Finance Committee of the Barbican Centre Board held on 12 September 2016 (to follow).

**For Information**

10. **PERFORMANCE REVIEW**  
Report of the Managing Director.

**For Discussion**  
(Pages 27 - 60)

11. **DIGITAL UPDATE**  
Report of the Director of Learning & Engagement.

**For Discussion**  
(Pages 61 - 86)

12. **CENTRE FOR MUSIC UPDATE**  
The Managing Director to be heard.

**For Information**

13. **\*SERVICE BASED REVIEW/STRATEGIC PLAN UPDATE**  
Report of the Managing Director.

**For Information**  
(Pages 87 - 92)

14. **\*BUSINESS REVIEW**  
Report of the Chief Operating & Financial Officer.

**For Information**  
(Pages 93 - 100)

15. **DEVELOPMENT UPDATE**  
Report of the Chief Operating & Financial Officer.

**For Information**  
(Pages 101 - 106)

16. **SECURITY UPDATE**  
Report of the Chief Operating & Financial Officer.

**For Information**  
(Pages 107 - 138)

17. **RISK REGISTER UPDATE**  
Report of the Chief Operating & Financial Officer.

**For Information**  
(Pages 139 - 146)

18. **\*UPDATE ON CAPITAL WORKS**  
Report of the Chief Operating & Financial Officer.

**For Information**  
(Pages 147 - 156)

19. **BARBICAN CAMPUS PROJECTS UPDATE**  
Report of the Chief Operating & Financial Officer.  

**For Information**  
(Pages 157 - 162)
  
20. **\*ACTIONS TAKEN UNDER DELEGATED AUTHORITY OR URGENCY PROCEDURES**  
Report of the Town Clerk.  

**For Information**  
(Pages 163 - 166)
  
21. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
  
22. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**